Hospice QUALITY ASSESSMENT / PERFORMANCE IMPROVEMENT – TOOL I

Agency	/:	Date:	Time:					
Person	(s) Interviewed:		Surveyor:					
	KEY: PI= Performance Improvement QAPI= Quality Assessment/ Performance Improvement							
Tag #s	Regulatory focus	Regulatory Guidance	Comments	Met	Not Met			
560	Hospice implemented ongoing data-driven QAPI program and documents results.	Each hospice develops its own QAPI program per self-review of clinical records, AND/OR incident reports, adverse event logs, patient satisfaction surveys, survey results, etc-	Interview QAPI coordinator or ask Clinical Director/ Administrator to see QAPI meeting minutes. (Surveyors may not ask for copy of these unless they are "essential evidence"-See Guidance to surveyors at L560					
561	QAPI program shows measurable outcomes.	Measuring outcomes via quality indicators of hospice care/ services. Review QAPI quality indicators in process of implementation look at target outcomes/ measures of outcomes.	Review outcomes documented in QAPI data collection tools. Review at least 3-6 month monitoring by agency to see if they show progress to goals.					
562	QAPI tracks adverse events.	Look at agency policy definition of adverse events. Look at hospice data collected and tracked.	Review agency QAPI policy and/or documentation tools to see what adverse events are identified/ being tracked.					
563	Data collected from all facets of hospice services.	Not just data from patient assessment—but also other core/program services. (Pharmacy/ DME, medical, social workers, chaplains, volunteers, billing, etc.)	Ask hospice staff from different areas of services (nurses, social workers, chaplains, volunteer coordinator, office manager) what QAPI data are they tracking?					
564	Data collected is used to identify needed improvements.	To monitor effectiveness/safety of services and identify improvements needed, and opportunities/ priorities to improve palliative outcomes.	Ask QAPI coordinator/ other staff members of a QAPI team what problems did they identify and what improvements are they making?					
565	Data frequency/ detail is approved by governing body.	Look at governing body minutes for at least two years.	Do governing body minutes show they had a report of QAPI plan details/ frequency (last two years) and approved the QAPI plan? SEE L574 for same review process					
566	Data collected includes focus on high-risk, high-volume, problem-prone areas.	Look at QAPI plan and data collected to see if they identified areas with increased incidence, risks, and problems that are severe in effects.	Ask QAPI coordinator how they decided which data to select to cover high-risk, high-volume, problem-prone areas.					

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567	PI activities include problems	No guidance to surveyors. (If a problem occurs frequently, or	Review QAPI data collected or Performance		
	considered for incidence,	is prevalent due to types of common diagnoses seen, or has	Improvement Projects for problems identified		
	prevalence, severity	more severe negative effects, the hospice should consider	that are prevalent at this hospice, and could		
		some of these problems to track and address.)	cause serious negative outcomes.		
	PI activities affect palliative	Outcomes are the results of care processes	PI activities set measureable goals (targets) to		
568	outcomes, quality care		improve outcomes. Review QAPI data analysis		
	outcomes, patient safety		to see if they set/ met outcome goals.		
	PI activities track adverse	Hospices may define "adverse events" or use a national/	Review this hospice's QAPI plan and ask to see		
569	events, analyze causes,	industry organization definition. In general, an adverse event	what adverse events they named, tracked and		
	implement preventative	is harm to a patient from hospice action or inaction. Must	whether they implemented preventative		
	actions—learn from results	track, analyze these events and try to prevent.	actions based on findings from PI data.		
	Hospice not only tracks	IE: Hospice must ensure new processes are implemented	IE: If adverse event is falls, and new process		
570	problems, but implements	hospice-wide, and are effective to reduce adverse events.	said when patients are identified as high risk at		
	actions to sustain	Review QAPI meeting minutes and reports to see if adverse	initial assessment, will have therapy eval		
	improvements	events were reduced by measures implemented.	within 24 hours/ 95% of time, did they reach		
			goal/ improve from prior compliance %?		
	Hospices must develop,	No guidance to surveyors, but ask if they have PIP's teams	Interview two or three staff (registered nurse		
571	implement, and evaluate	and who are on these teams.	case manager, social worker, volunteer coord)		
•••	performance improvement		to see if they are involved in any PIP group.		
	projects (PIP's)		Ask how long have they met and what focus?		
	Number and scope of PIP's	No guidance to surveyors except at L573No regulatory	Do the PIP's reflect needs based on their		
572	based on needs of hospice	requirement for a specific number of PIP's, but they must	results from quality monitoring of patient		
572	patients, organizational	select number and topic based on results of their quality	outcomes, internal organizational processes,		
	needs, agency past performance	monitoring, or IE: state survey results.	past performance (such as survey results)?		
	Must document PIP's,	Performance improvement projects must be documented in	Review PIP's reports to see if they regularly		
573	reasons for projects, measure	written form, include elements outlined in standards and	measure progress toward goals, follow the		
575	progress toward goal	have data to show measureable improvement toward goals.	best performance standards developed.		

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574	Governing body responsible to ensure QAPI program for quality assurance, pt safety is	No guidance to surveyors here	Ask for copy of governing body minutes for past two years. See if they reviewed QAPI plan for each year, and had regular reports of QAPI		
	implemented, maintained and annually evaluated		progress toward goals, annual evaluation of success/ progress from implementation of plan		
575	Governing body (GB) to ensure QAPI program is hospice-wide and addressed priorities for quality care, patient safety and improvement actions are evaluated for effectiveness	No guidance to surveyors here	QAPI program approved by Gov Body should not just focus on one service (IE: nursing goals). It should include patient safety measures, and effectiveness of actions implemented should be evaluated for any further need to revise the planned actions. Do they decide to continue to monitor for improvement, or change to new problem focus/ revise corrective actions needed?		
576	Governing body ensures that one or more persons are appointed to operate the QAPI program	GB is responsible to make sure the QAPI program actively addresses problem areas in patient care, and other hospice operations. GB must assign at least one person responsible to lead the QAPI hospice program.	Review GB minutes for the past two to three years to see if they appointed, or received reports from, the person responsible for QAPI hospice leadership. Is GB regularly receiving reports and giving approval of QAPI measures chosen, and providing oversight of QAPI implementation and evaluation process?		
	+++++++++++++++++++++++++++++++++++++++	++++++++++++++++++++++++++++++++++++++	See notes of findings for QAPI deficiencies on Surveyor Notes Worksheets and attached copies>		