

SSM Health St. Joseph St. Charles Streets of Caledonia Outpatient Center

New MRI

Project # 6107

May 2024



Certificate of Need Program **NEW OR ADDITIONAL EQUIPMENT APPLICATION** Applicant's Completeness Checklist and Table of Contents

Project No: #6107 Project Name: SSM Health St. Joseph St. Charles New MRI Project Description: New MRI unit for new Outpatient Center Done Page N/A Description Divider I. **Application Summary:** 1. Applicant Identification and Certification (Form MO 580-1861) 2. Representative Registration (From MO 580-1869) 3. Proposed Project Budget (Form MO 580-1863) and detail sheet with documentation of costs. 6 Divider II. **Proposal Description:** 9 1. Provide a complete detailed project description and include equipment bid quotes. 2. Provide a timeline of events for the project, from CON issuance through project competition. 3. Provide a legible city or county map showing the exact location of the project. 10 4. Define the community to be served and provide the geographic service area for the equipment. 12 5. Provide other statistics to document the size and validity of any user-defined geographic service area. 12 6. Identify specific community problems or unmet needs the proposal would address. 12 7. Provide the historical utilization for each of the past three years and utilization projections through the 13 first three (3) FULL years of operation of the new equipment. 8. Provide the methods and assumptions used to project utilization. 9. Document that consumer needs and preferences have been included in planning this project and describe how consumers had an opportunity to provide input. 10. Provide copies of any petitions, letters of support or opposition received. 11. Document that providers of similar health services in the proposed service area have been notified of the application by a public notice in the local newspaper. 12. Document that providers of all affected facilities in the proposed service area were addressed letters regarding the application. Divider III. Service Specific Criteria and Standards: 1. For new units, address the minimum annual utilization standard for the proposed geographic service area. 20 2. For any new unit where specific utilization standards are not listed, provide documentation to justify the new unit. 3. For additional units, document compliance with the optimal utilization standard, and if not achieved, provide documentation to justify the additional unit. 4. For evolving technology address the following: 1 - Medical effects as described and documented in published scientific literature; - The degree to which the objectives of the technology have been met in practice; - Any side effects, contraindications or environmental exposures; - The relationships, if any, to existing preventive, diagnostic, therapeutic or management technologies and the effects on the existing technologies; - Food and Drug Administration approval; - The need methodology used by this proposal in order to assess efficacy and cost impact of the proposal; - The degree of partnership, if any, with other institutions for joint use and financing. Financial Feasibility Review Criteria and Standards: Divider IV. 1. Document that sufficient financing is available by providing a letter from a financial institution or an 22 auditor's statement indicating that sufficient funds are available. 2. Provide Service-Specific Revenues and Expenses (Form MO 580-1865) projected through three (3) FULL 23 years beyond project completion. 24 3. Document how patient charges are derived. 4. Document responsiveness to the needs of the medically indigent. 1 24

Divider I

Application Summary



APPLICANT IDENTIFICATION AND CERTIFICATION

The information provided must match the Letter of Intent for this project, without exception.						
1. Project Location (Attach additional pages as neces	sary to identify multiple proje	ect sites.)				
Title of Proposed Project SSM Health St. Joseph St. Charles New MRI			oject Number 6107			
Project Address (Street/City/State/Zip Code)		Co	unty			
301 Caledonia Pkwy, O'Fallon MO 63368		s	t. Charles			
2. Applicant Identification (Information must ag	ree with previously submitted	ed Letter of In	tent.)			
List All Owner(s): (List corporate entity.)	State/Zip C	ode)	Т	elephone Number		
SM Health St. Joseph St. Charles	300 First Capitol Drive St.	Charles MO	63301		636-947-5000	
(List entity to be List All Operator(s): licensed or certified.) Addu	ress (Street/City/State/Z	Zip Code)		Telepho	one Number	
SM Health St. Joseph St. Charles	300 First Capitol Drive St.	. ,	63301	Totopilo	636-947-5000	
3. Ownership (Check applicable category.)						
☑ Nonprofit Corporation □ Individua	al 🗌 City			District		
Partnership Corporation County Other						
4. Certification						
In submitting this project application, the application	ant understands that	t:				
In submitting this project application, the applicant understands that: (A) The review will be made as to the community need for the proposed beds or equipment in this application; (B) In determining community need, the Missouri Health Facilities Review Committee (Committee) will consider all similar beds or equipment within the service area; (C) The issuance of a Certificate of Need (CON) by the Committee depends on conformance with its Rules and CON statute; (D) A CON shall be subject to forfeiture for failure to incur an expenditure on any approved project six (6) months after the date of issuance, unless obligated or extended by the Committee for an additional six (6) months: (E) Notification will be provided to the CON Program staff if and when the project is abandoned; and (F) A CON, if issued, may not be transferred, relocated, or modified except with the consent of the Committee. We certify the information and date in this application as accurate to the best of our knowledge and belief by our representative's signature below: 5. Authorized Contact Person (Attach a Contact Person Correction Form if different from the Letter of Intent.) Name of Contact Person Mitch Miller Title Director - Strategy and Business Development Telephone Number						
314-989-6329 Signature of Contact Person			II.miller@ssmh Signature	111		
MO 580-1861 (03/13) 5/5/24						



Certificate of Need Program

REPRESENTATIVE REGISTRATION

(A registration form must be completed for each pr		ented.)
Project Name SSM Health St. Joseph St. Charles New MRI	Number #6107	1
(Please type or print legibly.)		
Name of Representative	Title	
Mitch Miller	Directo	or - Strategy and Business Develop
Firm/Corporation/Association of Representative (may be different from below, e.g., law firm, consultant, other)		Telephone Number
300 First Capitol Drive St. Charles MO 63301		314-989-6329
Address (Street/City/State/Zip Code)		
SSM Health		
Who's interests are being represented? (<i>If more than one, submit a separate Representative Registration Form for</i>	each.)	
Name of Individual/Agency/Corporation/Organization being Represented		Telephone Number
300 First Capitol Drive St. Charles MO 63301		636-947-5000
Address (Street/City/State/Zip Code)		
		e - *
Check one. Do you: Relat	ionship t	o Project:
☑ Support	□ None	
□ Oppose	🗹 Emp	loyee
□ Neutral	🗌 Lega	l Counsel
	Cons	sultant
	🗌 Lobb	oyist
Other Information:	□ Othe	er (explain):
	-	
I attest that to the best of my belief and knowledge the testimony me is truthful, represents factual information, and is in complian which says: Any person who is paid either as part of his normal support or oppose any project before the health facilities review co- lobbyist pursuant to chapter 105 RSMo, and shall also register wi facilities review committee for every project in which such person to whether such person supports or opposes the named project. The the names and addresses of any person, firm, corporation or asso registering represents in relation to the named project. Any person subsection shall be subject to the penalties specified in §105.478,	nce with semployme mmittees th the stands an in registraticiation the violating	§197.326.1 RSMo ent or as a lobbyist to shall register as a off of the health terest and indicate ion shall also include that the person
NHAP 14/1		5/3/2024

MO 580-1869 (11/01)



Certificate of Need Program

PROPOSED PROJECT BUDGET

scription	Dollars
STS:*	(Fill in every line, even if the amount is "
1. New Construction Costs ***	· · · · · · · · · · · · · · · · · · ·
2. Renovation Costs ***	
3. Subtotal Construction Costs (#1 plus #2)	\$0
4. Architectural/Engineering Fees	
5. Other Equipment (not in construction contra	· · · · · · · · · · · · · · · · · · ·
6. Major Medical Equipment	\$1,110,752
7. Land Acquisition Costs ***	
8. Consultants' Fees/Legal Fees ***	
9. Interest During Construction (net of interest	t earned) ***
10. Other Costs ***	
11. Subtotal Non-Construction Costs (sum of	#4 through #10 \$1,110,752
12. Total Project Development Costs' (#3 plus	#11) \$1,110,752 **
VANCING:	
13. Unrestricted Funds	
14. Bonds	
15. Loans	
16. Other Methods (specify)	
17. Total Project Financing (sum of #13 throu	gh #16)\$0 **
18. New Construction Total Square Footage	
 18. New Construction Total Square Footage 19. New Construction Costs Per Square Foot ** 	***

- * Attach additional page(s) detailing how each line item was determined, including all methods and assumptions used. Provide documentation of all major costs.
- ** These amounts should be the same.
- *** Capitalizable items to be recognized as capital expenditures after project completion.
- **** Include as Other Costs the following: other costs of financing; the value of existing lands, buildings and equipment not previously used for health care services, such as a renovated house converted to residential care, determined by original cost, fair market value, or appraised value; or the fair market value of any leased equipment or building, or the cost of beds to be purchased.
- ***** Divide new construction costs by total new construction square footage.

****** Divide renovation costs by total renovation square footage.

MO 580-1863 (02/13)

Divider II

Proposal Description

1. Provide a complete detailed project description and include equipment bid quotes SSM Health St. Joseph St. Charles has a new outpatient center opening. This will be the new MRI unit that will sit at that location. Please see the equipment quote listed below.

SIEMENS

Siemens Medical Solutions USA, Inc. 40 Liberty Boulevard, Malvern, PA 19355 SIEMENS REPRESENTATIVE Gregory Thudium - +1 (314) 604-8452 gregory.thudium@siemens-healthineers.com

Customer Number: 0000010313

Date: 09/19/2022

SSM HEALTH ST JOSEPH HOSPITAL 100 MEDICAL PLAZA LAKE SAINT LOUIS, MO 63367

Siemens Medical Solutions USA, Inc. is pleased to submit the following quotation for the products and services described herein at the stated prices and terms, subject to your acceptance of the terms and conditions on the face and back hereof, and on any attachment hereto.

Table of Contents MAGNETOM Altea - System (Quote Nr. CPQ-658552 Rev. 0)	Page
MAGNE I OM Altea - System (Quote Nr. CPQ-658552 Rev. 0)	
OPTIONS for MAGNETOM Altea - System (Quote Nr. CPQ-658552 Rev. 0)	
General Terms and Conditions	
Software License Schedule	
Trade-In Equipment Requirements	
Warranty Information	

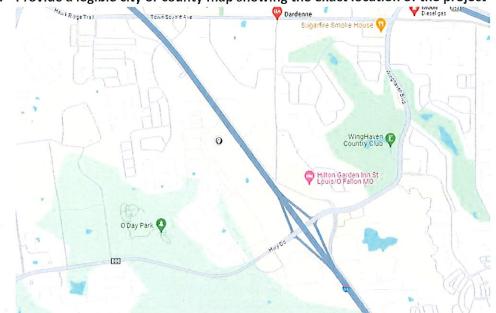
Contract Total: \$ 1,110,752 (total does not include any Optional or Alternate components which may be selected)

Proposal valid until 09/30/2022

Estimated Delivery Date: 06/30/2023

2. Provide a timeline of events for the project, from CON issuance through project completion

- Equipment arrival and installation: 7/15/24
- First case: Q4 2024
- Invoice received: 9/19/2022
- Payment cleared: Payment terms are as follows: 0% Down 80% Delivery 20% Installation, nothing has been nor will be paid until delivery.



3. Provide a legible city or county map showing the exact location of the project

4. Define the community to be served

SSM Health St. Joseph St. Charles is one of 7 SSM Health hospitals in the greater St. Louis region. SSM Health Medical Group and SLUCare Medical Group offices are widely spread throughout the entire region.

SSM Health St. Joseph St. Charles primary and secondary service areas are home to a diverse population. Patients choose the location they prefer for health services typically based on proximity to their home and/or physician's office location.

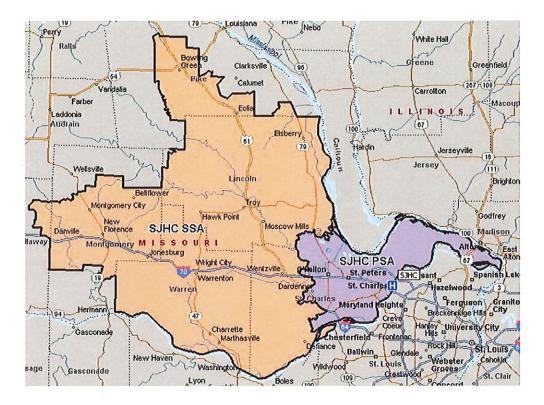
Language*	Market 2023 Population	Market 2023 % of Total	Market 2028 Population	Market 2028 % of Total	Market Population % Change	National 2023 % of Total
Chinese at Home	1,711	0.35%	1,781	0.35%	4.09%	1.12%
Only English at Home	460,669	95.21%	480,627	95.21%	4.33%	78.25%
Other Asian-Pacific Lang at Home	2,236	0.46%	2,327	0.46%	4.07%	0.99%
Other Indo-European Lang at Home	2,680	0.55%	2,794	0.55%	4.25%	1.89%
Spanish at Home	10,000	2.07%	10,413	2.06%	4.13%	13.39%
All Others	6,544	1.35%	6,839	1.35%	4.51%	4.36%
Total	483,840	100.00 %	504,781	100.00 %	4.33 %	100.00 %

Household Income	Market 2023 Households	Market 2023 % of Total	Market 2028 Households	Market 2028 % of Total	Market Households % Change	National 2023 % of Total
<\$15K	7,962	4.06%	7,220	3.52%	(9.32 %)	8.63%
\$15-25K	8,262	4.21%	7,104	3.46%	(14.02 %)	7.40%
\$25-50K	28,826	14.69%	24,419	11.89%	(15.29 %)	18.81%
\$50-75K	29,896	15.23%	29,299	14.27%	(2.00 %)	16.13%
\$75-100K	28,436	14.49%	26,624	12.97%	(6.37 %)	12.60%
\$100K-200K	67,329	34.31%	73,618	35.86%	9.34%	25.15%
>\$200K	25,540	13.01%	37,033	18.04%	45.00%	11.28%
Total	196,251	100.00 %	205,317	100.00 %	4.62 %	100.00 %

Education Level**	Market 2023 Population	Market 2023 % of Total	Market 2028 Population	Market 2028 % of Total	Market Population % Change	National 2023 % of Total
Less than High School	5,746	1.63%	6,066	1.64%	5.57%	4.89%
Some High School	16,555	4.68%	17,404	4.70%	5.13%	6.64%
High School Degree	95,393	26.98%	100,133	27.07%	4.97%	26.93%
Some College/Assoc. Degree	113,602	32.13%	118,822	32.12%	4.59%	30.85%
Bachelor's Degree or Greater	122,226	34.57%	127,539	34.47%	4.35%	30.69%
Total	353,522	100.00 %	369,964	100.00 %	4.65 %	100.00 %

5. Provide population projections for the proposed geographic service area The 5-year projected population growth is 4.19%

6. Provide other statistics to document the size and validity of any user-defined geographic service area



Please see map below of our primary and secondary service areas.

7. Identify specific community problems or unmet needs the proposal would address.

MRI access is limited in St. Charles County, as the population continues to grow in this region the current imaging infrastructure is unable to accommodate the healthcare needs of the growing community. Current state SSM is experiencing a 23-day backlog for MRI appointments across the MRI Scanners in St Charles County. This additional MRI unit will assist SSM with providing timely care to our community.

8. Provide the historical utilization for each of the past three years and utilization projections through the first three (3) FULL years of operation of the new equipment This is a new MRI department, therefore there is no historical data to share. Below is a summary of a similar SSM Outpatient MRI departments utilization. Based on market growth we anticipate similar volumes at this new MRI department.

2025: 1,800 exams 2026: 2,000 exams 2027: 2,200 exams 9. Provide the methods and assumptions used to project utilization.

We used current volumes as baseline then added in new provider recruits and new services growth strategies to model future utilization assumptions.

- 10. Document that consumer needs and preferences have been included in planning this project and describe how consumers had an opportunity to provide input N/A
- 11. Provide copies of any petitions, letters of support, or opposition received. $\ensuremath{\mathsf{N/A}}$

Divider III

Service Specific Criteria & Standards

Executive Summary- St. Charles County

(SSM Health St. Joseph Hospital - St. Charles, Lake Saint Louis, Wentzville)

Under the Patient Protection and Affordable Care Act (PPACA) enacted in 2010, nonprofit hospitals are required to conduct a Community Health Needs Assessment (CHNA) every 3 years. In the CHNA process, it is also imperative that hospitals pay specific attention to health care concerns that affect vulnerable and marginalized populations. For the 2021 Community Health Needs Assessment, SSM Health followed standard processes, consistent with IRS regulations and standards.

CHNA Process

Over a 12-month period, in collaboration with other local health systems (BJC, Mercy, St. Luke's and Shriner's Hospital for Children) and many other community partners, we conducted a community health needs assessment by gathering health and social determinants of health-related information directly from the communities we serve through a single, regional community survey, a single, regional stakeholder survey and focus groups. Due to the ongoing COVID-19 pandemic, all surveys and focus groups were conducted virtually. Of 2,915 total CHNA community survey responses, 655 were submitted from St. Charles, Warren and Lincoln County zip codes. Additionally, a total of 17 Stakeholder CHNA surveys were submitted by organizations serving St. Charles County.

Quantitative data from a variety of secondary data sources were also assessed, in addition to our own 2019 hospital utilization data, to further inform our 2022-2024 health priorities. Input received directly from our communities through surveys and focus group conversations have been incorporated to identify concerns about the health of our communities, the types of community-based programs, organizations and services that currently exist to address community needs, as well as to identify gaps and opportunities for the enhancement and advancement of services.

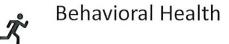
Each source of data: 1) Community Survey, 2) Stakeholder survey, 3) Secondary data and 4) Hospital utilization data, played an important role in helping to identify and prioritize health needs based on the level of importance to community members and the hospital's ability to contribute to measurable impact.

CHNA Alignment with our Mission

At SSM Health, we know that healthy communities don't just happen. Improving community health requires long-range, strategic efforts that take into account the entire eco-system of health by also addressing social determinants of health including, social, economic, environmental as well as political factors. Through our subsequent community health improvement plans (CHIPs), we anticipate engaging in a wide-range of activities to address and support meaningful improvements within each identified health priority.

2022-24 St. Charles County Priorities:

Overweight/Obesity





Chronic Conditions

About SSM Health and SSM Health St. Joseph Hospital St. Charles, Lake St. Louis and Wentzville

SSM Health

SSM Health is a Catholic not-for-profit health system serving the comprehensive health needs of communities across the Midwest through a robust and fully integrated health care delivery system. Headquartered in St. Louis, SSM Health has care delivery sites in Missouri, Illinois, Oklahoma, and Wisconsin. The health system includes 24 hospitals, more than 300 physician offices and other outpatient care sites, 10 postacute facilities, comprehensive home care and hospice services, a pharmacy benefit company, an insurance company, a technology company and an Accountable Care Organization.



With more than 10,000 providers and 40,000 employees in four states, SSM Health is one of the largest employers in every community it serves. An early adopter of the electronic health record (EHR), SSM Health is a national leader for the depth of its EHR integration.

Through our exceptional health care services, we reveal the healing presence of God.

SSM Health St. Joseph Hospitals

Highlights of services

The hospitals and ambulatory medical campuses are geographically distributed throughout the greater St. Charles community, offering a broad range of medical and surgical specialties in warm and welcoming environments.

Community benefit

In 2020, SSM Health St. Joseph Hospitals collectively provided \$19 M in total community benefit, comprised of \$ 9 M in charity care; and \$8 M in unpaid costs of Medicaid and other public programs.

Examples of our community benefit programs include: Fitness Forward, providing community fitness opportunities; Mother Odelia's Closet, providing clothing to patients in need; and Drug Take Back bins to remove unnecessary medications from cabinets.

Community partnerships

We are proud to be part of community projects that work to improve health outcomes in the areas we serve:

- Volunteers in Medicine
- Youth in Need
- Community Council
- Sts. Joachim & Ann Care Services
- United Way of Greater St. Louis
- The Crisis Nursery
- Compass Health
- Lindenwood University
- St. Charles Community College
- St. Charles County Ambulance District (SCCAD)
- EDC Business & Community Partners

Hospital at a glance

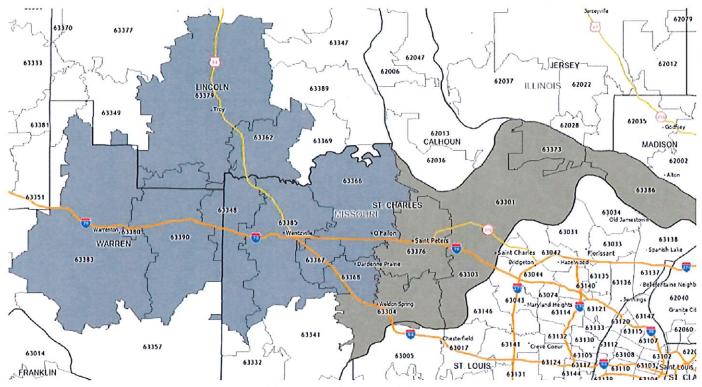
Admissions | 18,291 Outpatient visits | 183,888 ER visits | 83,418 Births | 1,316 Beds | 625

- Employees | 2,400+
- Medical staff | 850+
- Volunteers | 110+
- Charity care | \$25 M



Definition of community

The community we serve is defined as greater St. Charles County and includes parts of Lincoln and Warren Counties, which accounts for 80% of the total patients served by our hospitals. There are 19 zip codes that are contained within or overlap the service area. The hospitals are located in St. Charles (63301), Lake Saint Louis (63367) and Wentzville (63385). In 2020, the service area had an estimated population of 500,000 persons.



SSM Health St. Joseph Hospitals' Service Area Map

6



Obesity	 Host annual Fitness Forward physical activity challenge, engaging over 1,100 residents over 6 weeks in St. Charles, Lincoln and Warren counties between 2020 and 2021 Support of Sts. Joachim and Ann Community Garden- over 50 staff volunteer hours in 2019
Access to Care	 Partnership with Volunteers in Medicine to provide specialty health services for under/uninsured patients, serving over 1,400 lives impacted in 2020 Free Community Vaccine Clinics for St. Charles School Districts in 2020 in collaboration with St. Charles County Health Department and IFM Community Medicine- 99 children served, 250 vaccines provided. Mother Odelia's Closet, providing essential items such as clothing and toiletries to patients in need- over 190 lives impacted between 2020 and 2021
Substance Abuse	 Drug Takeback Program Teen Drug Summit in partnership with Community Strong, over 175 lives impacted Art Therapy for residents experiencing heightened anxiety, disconnection, mental health and substance abuse issues, 50 lives impacted

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Our Community Partners

As our hospital continues to grow, so do our community partners. This page some of the many community with which we collaborate to better serve our communities.

Community partners

- St. Charles Community College
- American Heart Association
- Barnes Jewish St. Peters
- Mercy Health
- Sts. Joachim and Ann
- Compass Health
- Youth in Need
- YMCA
- Economic Development Council (EDC) of St. Charles County
- St. Charles County Ambulance District (SCCAD)
- University of Missouri Extension-St. Charles County
- Volunteers in Medicine
- Drug Enforcement Agency
- IFM Community Medicine
- Lindenwood University
- The Crisis Nursery

Community health coalitions

- Community Strong
- CRUSH

Local public health department

St. Charles County Department of Health





 For new units, address the need formula for the proposed geographic service area. St. Charles County continues to grow at a rapid pace, the location determined for this MRI will be in South O'Fallon near hundreds of new residential homes. An area that does not have robust access to healthcare services today. With this addition wait times will decrease and residents will receive care closer to home.

2. For new units, address the minimum annual utilization standard for the proposed geographic service area.

Based on current population growth in St. Charles County, we are experiencing a backlog of 23 days for the next available MRI appointment within our current MRI departments. The addition of this MRI department in a rapidly growing area of O'Fallon better serves our communities health care needs. With our current MRI departments averaging 2,200 exams last year we would anticipate this department following the same patters.

3. For any new unit where specific need and utilization standards are not listed, provide the methodology for determining need.

N/A

4. For additional units, document compliance with the optimal utilization standard, and if not achieved, provide documentation to justify the additional unit.

N/A

- 5. For evolving technology address the following:
 - a. Medical effects as described and documented in published scientific literature N/A
 - b. The degree to which the objectives of the technology have been met in practice $\ensuremath{\mathsf{N/A}}$
 - c. Any side effects, contraindications, or environmental exposures N/A
 - The relationships, if any, to existing preventative diagnostic, therapeutic, or management technologies and the effects on the existing technologies N/A
 - e. Food and Drug Administration approval N/A
 - f. The need methodology used by this proposal in order to assess efficacy and cost impact of the proposal N/A
 - g. The degree of partnership, if any, with other institutions for joint use and financing $\ensuremath{\mathsf{N/A}}$

Divider IV

Financial Feasibility Review Criteria and Standards

1. Document that sufficient financing is available by providing a letter from a financial institution or an auditor's statement indicating that sufficient funds are available

Ç	S	SM Health	٦.					Page 1 of
Bill 1	To				Ir	formation		
SSM	Health Care St	Louis						
	Box 411663 ouis, MO 63141		PO Number	450430				
		Payable@ssmhealth.com	Date	Dec 5, 3				
LING	n 55 10 000 m	e algo e B sou no en com	Vendor No.	114655				
Ve	ndor Addres	\$	Payment Term					
40 L	BERTY BOULE		Incotorms If no shipping charg charges apply,bill t	es apply ple	o our UP	ia your proferre S# R81R37,F0	DB-DESTINATIO	N.Standard orders
USA		314-801-6800	default to ground si meet the required	delivery da	te.if you	can not use	UPS bill third p	arty to our FedEx
Orde		314-298-3945	#790631153.insert i charges apply (ord					
Shi	p to		exceeding 150ibs), instructions					
SSM		eets of Caledonia	Customer# 102	96				
	Mike Vohsen 31 Caledonia Pkwy	4.951.4733	Buyer/Phone Cra	ig Mitchell	1	314-989-2369		
	LLON MO 6336	8	Email Confirmatio	n To:	Craig	Mitchell@SSM	Health.com	
USA				"Cor	firm Orde	r Receipt, Pri-	e & Delivery"	
tem	Material	Descript	llon	Quantity	UM	Delivery Date	Price	Net Amount
001	CO0200MS22	MAGNETOM Altea - System		1	EA	12/30/2022	1,110,752.00	1,110,752.0
	15340100	Vendor Catalog # 14461700 MFR NO #:						
	1 - T	ATTN: Gregory Thudium						
		IQUOTE# CFO 658552 Rev. 0						
		CONFIRM ORDER TO CRAIG MITCH						
	l Total	FINANCE REFERENCE WBS# CO-0	200-M-S-221534-01					1110752.0

	Year 1	Year 2	Year 3
Cases	1,800	2,000	2,200
Net Revenue	\$ 964,800	\$ 1,072,000	\$ 1,179,200
Variable Cost	\$ 196,200	\$ 218,000	\$ 239,800
Fixed Cost	\$ 117,000	\$ 130,000	\$ 143,000
Total Margin	\$ 651,600	\$ 724,000	\$ 796,400

2. Provide Service-Specific Revenues and Expenses projected through three (3) FULL years beyond project completion

3. Document how patient charges are derived.

SSM Health employs a market-based hospital pricing strategy to align and remain competitive with Hospital IP & OP services. Ancillary Procedures (Technical/Facility Component) charges will be computed using the local peer competitor price data when available. The Medicare OPPS APC Wage Index Adjusted Payment Rate will be used as a benchmark comparison when available. The Contracting Analytics team will provide input for charges affected by payor contract fee schedules.

4. Document responsiveness to the needs of the medical indigent

SSM Health (SSM) is committed to providing financial assistance to people who are without insurance, underinsured, ineligible for a government program, or otherwise unable to pay for medically necessary care. SSM Health will provide care of emergency medical conditions to individuals regardless of their ability to pay.

Financial assistance is based on need and determined by Federal Poverty Levels, which includes income and number of family members. Financial need does not consider age, gender, race, social, or immigrant status, sexual orientation, or religious affiliation. SSM Health limits the amount charged for emergency and medically necessary care provided to patients who are eligible for financial assistance under this policy to not more than gross charges for the care multiplied by the amounts generally billed percentage.

SSM Health St. Joseph St. Charles provided \$4,903,775 in charity care for the year of 2023.



Project Title: SSM Health St. Joseph St. Charles St Project #: #6107

Historical Financial Data for Latest Three Full Years plus Projections Through Three Full Years Beyond Project Completion

Use an individual form for each affected service with a		Year	
sufficient number of copies of this form to cover entire period, and fill in the years in the appropriate blanks.	2025	2026	2027
)) ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Amount of Utilization:*	1,800	2,000	2,200
Revenue:			
Average Charge**	\$3,655	\$3,728	\$3,802
Gross Revenue	\$6,578,208	\$7,455,300	\$8,364,862
Revenue Deductions	5,641,360	6,393,542	7,173,554
Operating Revenue	936,848	1,061,758	1,191,308
Other Revenue	0	0	0
TOTAL REVENUE	\$936,848	\$1,061,758	\$1,191,308
Expenses:			
Direct Expenses			
Salaries	276,065	319,008	364,945
Fees	0	0	0
Supplies	32,950	38,076	43,559
Other	118,456	136,883	156,594
TOTAL DIRECT	\$427,471	\$493,967	\$565,098
Indirect Expenses			
Depreciation	222,150	222,150	222,150
Interest***	0	0	0
Rent/Lease	0	0	0
Overhead****	0	0	0
TOTAL INDIRECT	\$222,150	\$222,150	\$222,150
TOTAL EXPENSES	\$649,621	\$716,117	\$787,248
NET INCOME (LOSS):	\$287,227	\$345,641	\$404,060

*Utilization will be measured in "patient days" for licensed beds, "procedures" for equipment, or other appropriate units of measure specific to the service affected.

**Indicate how the average charge/procedure was calculated.

***Only on long term debt, not construction.

****Indicate how overhead was calculated.